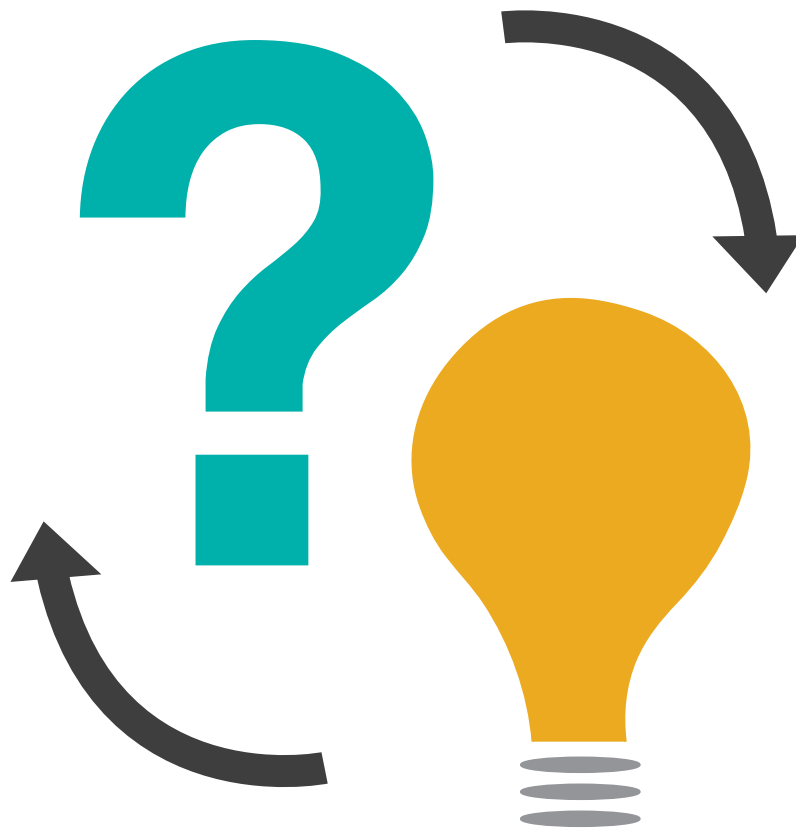


# PROBLEM SOLVING MODEL WORKBOOK



Caltech  
**HUMAN RESOURCES**  
HUMAN SOLUTIONS

# PROBLEM SOLVING STEPS

1

IDENTIFY THE  
PROBLEM

4

ANALYZE  
AND SELECT  
OPTIONS

2

BRAINSTORM

5

CREATE AN  
ACTION PLAN

3

IDENTIFY  
YOUR VALUES  
& STYLE

6

EVALUATE

This workbook can be used as a model for developing creative solutions to organizational problems. This process may be used with a group of any size.

# IDENTIFY THE PROBLEM

## WHAT PROBLEM ARE YOU TRYING TO FIX?

*Use this space to identify a problem you would like your group to address.*

# BRAINSTORM RULES

**1.**

## **NO DUMB IDEAS**

There are no dumb ideas. Period. It is a brainstorming session, not a serious matter that requires only serious solutions.

**2.**

## **NOT A DEBATE**

Don't criticize other people's ideas. This is not a debate, discussion or forum for one person to display superiority over another.

**3.**

## **BUILD ON IDEAS**

Build on other people's ideas. Often an idea suggested by one person can trigger a bigger and/or better idea by another person. It is this building of ideas that leads to out of the box thinking and fantastic ideas.

**4.**

## **QUALITY VS. QUANTITY**

Reverse the thought of "quality over quantity." Here we want quantity; the more creative ideas the better.

*Taken from Six Sigma Brainstorming Rules*

# BRAINSTORM RULES

*Please use this box to note your team's brainstorm ideas.*



# GAP ANALYSIS

## QUESTION

## ANSWER

*Where are you now?  
What does the problem look like now?*

*Where do you want to be?  
If the problem was fixed tomorrow  
what would it look like?*

*How do we get there?  
What steps do we need to take  
to get to the solution?*

# ANALYZE & SELECT OPTIONS

## ANALYZE OPTIONS

### BENEFITS

*Option A:*

*Option B:*

*Option C:*

### RISKS

*Option A:*

*Option B:*

*Option C:*



# IMPLEMENT AN ACTION PLAN

<b>OBJECTIVE</b> <i>(List of Objectives)</i>	<b>TASKS</b> <i>(What you need to do to achieve this goal?)</i>	<b>TIME FRAME</b> <i>(By when, or how frequently will this task be completed?)</i>	<b>RESOURCES NEEDED</b> <i>(What resources do you need for each task? e.g. money, people, or tools)</i>

# EVALUATE

- Re-examine your original goal. Did you get to where you wanted to be?
  
- Are you getting the desired results?
  
- How are your employees, customers, or vendors responding to the change?
  
- Did you fix the problem?

**NOTE:** *If your solution was not as successful as you hoped, you can start this process again to find a new solution.*